FSU-UFF 2020-2021 UFF-FSU #2 September 2, 2020

3 23.1 Policy.

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(a) The Board and the UFF agree that salary is an important positive factor in the recruitment
and retention of strong researchers and teachers, and that a salary increase can be a powerful
positive incentive for meritorious performance.

Article 23 SALARIES

(b) Merit-based salary increases and bonuses are based on the duties assigned pursuant to
Article 9 and the faculty evaluation criteria and procedures established by departments/units
pursuant to Article 10.

(c) The President shall, in his or her annual budget request, request the Board of Governors to seek from the Florida Legislature recurring funds to be allocated toward meritorious performance, correcting market inequities within the faculty, and raising average FSU faculty salaries to the national average for top 25 public research universities with very high research activity as reflected in the most recent Oklahoma State University survey and similar sources as appropriate. The distribution of any salary increase funds obtained by the University shall be collectively bargained by the BOT and UFF.

17 23.2 Categories of Salary Increases.

- 18 (a) Increases to faculty salaries may be awarded in the following categories:
 - (1) Promotion increases, pursuant to Section 23.3;
- 20 (2) Sustained Performance Increases, pursuant to 23.4;
 - (3) Merit Salary increases/bonuses, pursuant to Section 23.5;
 - (4) Market equity increases, pursuant to Section 23.6;
- 23 (5) Awards, pursuant to Section 23.7;
- 24 (6) Legislative increases/bonuses, pursuant to Section 23.8;
- 25 (7) Administrative discretionary increases, pursuant to Section 23.9;
 - (8) Other payments, pursuant to Section 23.10.

(b) Faculty base salaries shall only be modified as provided in this Article and for changes
between 9- and 12-month appointments as provided in Article 8.5(a).

29 23.3 Promotion.

30 (a) For fiscal year 2019 20202020-2021, promotion increases will be granted pursuant to Article 14 in the amount of twelve percent (12%) added to the base salary in recognition of 31 promotion to the ranks of Associate Professor, Associate Curator, Teaching Faculty II, 32 Instructional Specialist II, Research Faculty II, Associate in Research, and Associate University 33 34 Librarian and in the amount of fifteen percent (15%) added to the base salary in recognition of 35 promotion to the ranks of Professor, Curator, Teaching Faculty III, Instructional Specialist III, Research Faculty III, Senior Research Associate, or University Librarian. Promotional increases 36 37 shall have an effective date of the first day of the academic year.

38 23.4 Sustained Performance Increases.

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(a) Sustained performance increases are designed to recognize the high-quality performance
 of eligible senior faculty who have continued to contribute substantially to the University in their
 assigned areas of teaching, scholarship/creative activity, and service.

(b) Eligibility. Nine month fFaculty members must have been employed by the University in
the top rank or promoted to the top rank on or before August 31, 2012-2013 and be in active
payroll status on the effective date of the increase in order to be eligible. Twelve month faculty
members must have been employed by the University in the top rank or promoted to the top rank
on or before August 31, 2012 2013 in order to be eligible.

(1) For fiscal year 2019-20202020-2021, eligible faculty members in the top ranks of
Full professors and eminent scholars who have seven years of continuous University service
after their promotion to top rank, or after their previous Sustained Performance Increase, and
who received a Sustained Performance Evaluation in 2019 as specified in Article 10.8 of the
2018-2019have been rated above "Official Concern" in each of the previous seven years' annual
performance evaluation in accordance with Article 10.3 CBA shall receive a 3% increase to base
salary. Sustained Performance Increases shall have an effective date of August 87, 20192020.

(2) For fiscal year 2019-20202020202021, eligible faculty members in the top ranks of 54 55 Professor, Eminent Scholar, Research Faculty III, Teaching Faculty III, Senior Research 56 Associate, Instructional Specialist III, University Librarian, and Curator who have seven years of 57 continuous University Service after their promotion to top rank or after their previous Sustained 58 Performance Increaser and who have been rated above "Official Concern" in each of the 59 previous seven years' annual performance evaluation in accordance with Article 10.3 shall 60 receive a 3% increase to base salary. Sustained performance increases shall have an effective date of August 8, 20197, 2020 the first day of the academic year. 61

62 23.5 Merit Salary Increases.

(a) Eligibility.

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64 (1) Nine month <u>f</u>Eaculty members must have been employed by the University in a 65 salaried position on or before September 10, <u>2018-2019</u> and be in active payroll status on the 66 effective date of the increase, in order to be eligible.

67 (2) Twelve month faculty members must have been employed by the University on or
68 before September 10, 2018 <u>2019</u> and be in active payroll status on the effective date of the
69 increase, in order to be eligible.

70 (3)-Faculty members must have received an overall annual evaluation of at least "Meets
 71 FSU's High Expectations" for calendar year 2018–2019 performance in order to be eligible.
 72 Additionally, any faculty member who has received a notice of contract non renewal will be
 73 ineligible for a Merit Salary increase. Additionally, any faculty member who has received a
 74 notice of contract non-renewal will be ineligible for a Merit Salary increase.

(b) Performance Increases.

(1) For fiscal year 2019 20202020202021, in recognition of their high level of
 performance, eligible faculty members will receive a one-time non-recurring performance
 increase in the amount of \$1,500500 one thousand fivesevenand fifty 1,500750 one thousand
 five hundred dollars (\$1,500), prorated by FTE, effective September 6, 2019September 4,
 2020TBD<insert date> September 18, 2020. Upon resolution of the 2020 2021 State of Florida
 Legislative Session, the University shall implement a performance increase as recurring salary

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82	increase in the amount of \$1,500, prorated by FTE, effective August 7, 2020, with the following
83	condition: the University must receive an E&G appropriation that provides a minimum of four
84	million dollars (\$4,000,000) in new funding, in which the newly allocated monies are funds
85	appropriated by the State Legislature, including General Revenue, Tuition and Fees, and Lottery
86	which are available and legally authorized for such purposes. The University shall implement a
87	performance increase as a recurring salary increase in the amount of one thousand five hundred
88	dollars (\$1,500) if as of June 30, 2021, the University has received the full E&G funding,
89	including General Revenue, Tuition and Fees, and Lottery, as appropriated on June 20, 2020.
90	(2) In recognition of their high level of performance, eligible faculty members will
91	receive a recurring salary increase in the amount of one thousand five hundred dollars (\$1,500),
92	with the following condition: the University must receive E&G funding including General
93	Revenue, Tuition and Fees, and Lottery that are available and legally authorized for such
94	purposes, for the full fiscal year as of June 30, 2021 that is no less than four million dollars
95	(\$4,000,000) below that appropriated as of June 20, 2020.
96	(232) For fiscal year 2020-2021, faculty members who received the \$1,500 non-recurring
97	performance increase under Section 23.5 (b) of the 2019-2020 Agreement, and were employed
98	as of August 7, 2020 are currently employed, will received an equivalent increase to base salary,
99	effective August 7, 2020. No other across the board recurring increases will be provided in fiscal
100	year 2020 2021. No other across the board recurring increases will be provided in fiscal year
101	2020-2021.
102	(c) Departmental Merit.
103	(1) The determination of eligibility and distribution of departmental merit will be made in
104	accordance with the Department/Unit Faculty Evaluation Criteria and Procedures developed
105	pursuant to Article 10.4 (Merit Evaluations). All department plans and lists are subject to
106	approval by the appropriate dean and the Provost, who has the authority to reject the plans that
107	do not comply with Article 10.4.
108	(2) For fiscal year 2019-20202020-2021, Departmental Merit increases shall not be
109	implemented.
110	
111	(d) Deans' Merit.
112	(1) The deans shall distribute these increases to in unit faculty members to recognize
112	meritorious performance. The plans and lists for the distribution of deans' merit increases are
114	subject to approval by the Provost, who has the authority to reject them.
115	(2) For fiscal year 2019 20202020 2021, Dean's Merit increases shall not be
116	implemented.
	<u>F</u>
117	(d) Deans' Merit.
118	(1) The deans shall distribute these increases to in unit faculty members to recognize
119	meritorious performance. The plans and lists for the distribution of deans' merit increases are
120	subject to approval by the Provost, who has the authority to reject them.
121	(2) For fiscal year 2020 2021, Dean's Merit increases shall not be implemented.
122	
123	23.6 Market Equity. The UFF and the University acknowledge and agree that recruiting and
125 124	maintaining a top-quality faculty requires market equity with peer institutions. The University
т <i>—</i> т	Renisha Gibbs Michael Mattimore Irene Padavic Scott Hannahs
	Co-Chief Negotiator Co-Chief Negotiator Co-Chief Negotiator Co-Chief Negotiator

Renisha GibbsMichael MattimoreIrene PadavicScott HannahsCo-Chief NegotiatorCo-Chief NegotiatorCo-Chief NegotiatorCo-Chief NegotiatorCo-Chief NegotiatorFSU - BOTFSU - BOTUFF - FSU ChapterUFF - FSU ChapterUFF - FSU ChapterDateDateDateDateDatePage 3 of 9Page 3 of 9DateDate

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125 and the UFF shall periodically assess market equity in relation to faculty salaries at aspirational 126 peer institutions, which are among the top 25 public US universities, members of the American 127 Association of Universities, and "Very High Research Universities" category in the Oklahoma 128 State University annual Faculty Salary Survey (OSU Salary Survey). Market equity shall be 129 based on position, rank, discipline, experience, and performance. For Ffiscal Yyear 2019-2020/2020-2021, market equity increases shall not be implemented. the total E&G funds 130 available fore Market Equity purposes shall be five hundred thousand dollars (\$500,000). The 131 132 fiscal year 2020-2021 market equity increases shall be effective October 6, 2020 market equity 133 increases shall not be implemented. 134 (a) Eligibility. For purposes of Section 23.6, for fiscal year 2020-20212017-20182017-

135 20182020-21, "eligible tenured and tenure-track faculty members" shall include in-unit Eminent 136 Scholars, Full Professors, Associate Professors, and Assistant Professors. "Eligible specialized 137 faculty members" shall include in-unit Teaching Faculty I, II, and III; Research Faculty I, II, and 138 III; Assistant University Librarians, Associate University Librarians and University Librarians. A 139 faculty member in a visiting position is not eligible for the Market Equity increase.

140 (1) Nine month faculty members must have been employed by the University in a 141 salaried position as of September 10, 2016, and be in active payroll status on the effective date of the increase, in order to be eligible. Twelve month fFaculty members must have been employed 142 by the University in a salaried position as of September 10, 20196, and be in active payroll status 143 144 on the effective date of the increase, in order to be eligible.

145 (2) Any faculty member who has received (1) an overall rating of "Unsatisfactory," "Inadequate," or "Does Not Meet FSU's High Expectations" on any annual evaluation in the last 146 7 years, or (2) more than one overall rating of "Official Concern" in the last 7 years, will be 147 148 ineligible for a Market Equity increase. Additionally, any faculty member who has received a 149 notice of contract non-renewal will be ineligible for a Market Equity increase.

150 (b) CIP Code Determination. The Provost, in consultation with the Office of Faculty 151 Development and Advancement, shall assign each eligible faculty member a "Classification of 152 Instructional Program 20121020" (CIP) code reflecting her/his major discipline as of December 1, 201969. CIP codes are maintained by the National Center for Education Statistics. 153 154 (https://nces.ed.gov/ipeds/cipcode) (http://nces.ed.gov/ipeds/cipcode/).

155 (1) The CIP code must correspond to a degree program offered by the University. 156 Eligible tenured and tenure track faculty members shall be assigned a CIP code corresponding to 157 a degree program offered by the faculty member's "Tenure Home" department. For 158 interdisciplinary faculty members and specialized faculty members, excluding librarians, the CIP code most closely reflecting the majority of their effort shall be used. 159

160 (2) The assignment of the CIP code shall not be subject to grievance under this 161 Agreement, but shall be reviewable under the procedures set forth in Section 23.6(i).

(c) Total Salary. The "total salary" for eligible faculty members shall include the base salary, 162 163 measured as of December 1, 2019966, plus any payments from Direct Support Organizations made during the 20199696-2020201717 academic year, plus the salary earned from overload 164 appointments during the 20166-20172019-2020 academic year when that faculty member 165 166 has received the appointment consistently for three (3) academic years.

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(d) Nine-Month Equivalent Salary. The "nine-month equivalent salary" for eligible ninemonth faculty members is the total salary as defined in Section 23.6(c). For eligible twelvemonth faculty members, the nine-month equivalent salary is the total salary as defined in Section
23.6(c), multiplied by 0.818 (9/11).

(e) Base Equity Salary. A "base equity salary" shall be established for each eligible faculty member, which shall be the nine-month mean salary for the corresponding rank and CIP code
from the FY 2013 2014 most recent FY 2013 2014 most recent OSU Salary Survey for "Very High Research Universities," prorated by FTE. For purposes hereunder, the rank of Eminent
Scholar shall be combined with the rank of Full Professor.

(1) For Teaching Faculty I and Research Faculty I, the corresponding rank and baseequity salary shall be "Other Faculty" for "Very High Research Universities," prorated by FTE.

(2) For Teaching Faculty II and Research Faculty II, the corresponding base equity salary
will be the base equity salary determined for Level 1 specialized faculty, specified in 23.7(e)(1),
multiplied by 1.12.

(3) For Teaching Faculty III and Research Faculty III, the corresponding base equity
salary will be the base equity salary determined for Level 2 specialized faculty, specified in
23.7(e)(2), multiplied by 1.15.

(4) For Assistant University Librarians, Associate University Librarians and University
Librarians, the "base equity salary" shall be the median salary for the corresponding rank from
the most recent Association of Research Libraries (ARL) Annual Salary Survey for "Three Step
Rank Structures, FY 20132013 2014 2014", as specified in Figure 6(b) of the survey, prorated
by FTE.

(f) Target Equity Salary. A "target equity salary" shall be established for each eligible
faculty member. This figure shall be the base equity salary determined from Section 23.6(e),
adjusted for the following:

(1) A years-in-rank adjustment shall be made, which shall be plus or minus, as appropriate, one percent (1.0%) of the base equity salary multiplied by the difference between the faculty member's number of years in their current rank at FSU and the average years in that rank at FSU for all eligible faculty members under this section. The average years in rank for eligible Associate Professors shall be 4 years. Eligible Associate Professors shall not receive credit in the form of a years-in-rank adjustment for their time in rank at FSU over 8 years.

(2) In addition, for eligible faculty members who have received any departmental or
deans' merit increase from August 9, 2005 through December 31, 201<u>9595</u>, the total amount of
such merit increases shall be added to the faculty member's target equity salary.

(g) Equity Salary Difference. The "equity salary difference" for each eligible faculty member
is the difference between the faculty member's target equity salary as defined in section 23.6(f)
and their nine-month equivalent salary as defined in section 23.6(d). If this figure is less than
zero, the equity salary difference is defined as zero.

(1) For eligible twelve-month faculty members, with the exception of the three Librarianranks, this value is multiplied by 1.222 (or 11/9).

(h) Distribution.

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(1) Distribution pools for tenured and tenure-track faculty shall be separate fromdistribution pools for specialized faculty.

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(2) The Needed Market Equity for each distribution pool is defined herein as the sum of
the "equity salary differences," as defined in Section 23.6(g), for all eligible E&G-funded faculty
in that distribution pool, as of August 7, 2020172017.

(3) The Available Market Equity Ratio for each distribution pool is defined herein as the
total funds available for Market Equity purposes in that pool, as described in Section 23.6(h)(1),
divided by the Needed Market Equity, as of August 7, 2020172017, for each distribution pool.

(4) The Market Equity Increase for an eligible faculty member shall be equal to the
 Available Market Equity Ratio for their respective distribution pool multiplied by the faculty
 member's equity salary difference.

(5) The maximum increase for an eligible tenured or tenure-track faculty member shall be \$3,000. The maximum increase for an eligible specialized faculty member, as defined in 23.6(a), will be \$1,500. The remaining funds available after the cap is applied shall be distributed to the remaining eligible faculty members in their respective distribution pool by multiplying the Available Market Equity Ratio for that pool by the remaining faculty member's "equity salary difference."

225 (6) The 2017 2018 increases shall be effective October 6, 2017.

226 (i) CIP Code Assignment Review Procedure. An eligible faculty member may request a 227 review of her or his CIP code determination by submitting a written request to the Vice President 228 for Faculty Development and Advancement. The request shall contain a general description of 229 the determination in question and copies of relevant documentation. Upon receipt of a request, 230 the determination shall be reviewed by a joint committee composed of three members selected 231 by the Vice President for Faculty Development and Advancement and three faculty 232 representatives selected by the UFF-FSU. Within 15 days of receiving the request, the committee 233 shall review the request, make a decision regarding the determination, and notify the faculty 234 member. In the event that the committee vote results in a tie, a mutually agreed upon chairperson 235 will be selected by the committee and shall make the final determination. The decision of the 236 committee shall be final and binding.

237 23.7 Awards.

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(a) The Board may provide stipends in supplement of base salary and one-time bonuses forthe following awards:

- (1) University or College Teaching Awards;
 - (2) University Advising Awards;
- (3) Robert O. Lawton Distinguished Professor;
- 243 (4) Developing Scholar Awards;
- 244 (5) Distinguished Research Professor;
- 245 (6) Graduate Faculty Mentor Awards;
- 246 (7) Superior Liberal Studies Honors Teaching Awards;
- 247 (8) Foundation Awards for Faculty Recognition;
- 248 (9) Distinguished University Scholar Awards;
- 249 (10) Honors Thesis Mentor Awards;
 - (11) Post-doc Faculty Mentor Awards;
- 251 (12) Compensation may be provided with newly established awards, subject to 252 collective bargaining.

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253 (b) At the end of each academic year, the Board shall provide the UFF with a complete list, 254 in a mutually agreeable electronic format, of all awards made under this section during the 255 previous twelve (12) month period. For each such increase, the list shall provide the name and 256 classification/rank of the individual receiving the award, the nature of the award (stipend or one-257 time bonus), the name of the award, and the amount of the award.

258 (c) Each year, at the same time as the Board provides the list described in (b) above, the 259 Board shall provide the UFF with copies of the selection criteria and procedures for all awards 260 named in said list.

261 23.8 Legislative Increases/Bonuses.

(a) If the Legislature appropriates any funds for salary increases or bonuses, the disposition 262 of those funds shall be subject to negotiation between the BOT and the UFF. 263

23.9 Administrative Discretionary Increases. 264

(a) For fiscal year 2019 20202020-2021, the University may provide salary increases beyond 265 the increases specified above under this section not to exceed eight tenthsone half eight tenths 266 267 of one-half percent (0.58580%) of the total of all E&G funded base salaries for in-unit faculty 268 members, of faculty members who are in an employment relationship with the University on the first day of May immediately preceding the beginning of the fiscal year for the circumstances 269 270 listed in 23.9:

271 (1) Counter-offers made in response to verified written offers from comparable or 272 aspirational educational and research institutions. 273

(2) Endowed/named chairs at the time they are awarded.

274 (3) Extraordinary accomplishments recognized by the national or international academic 275 or professional community or recognition internal to the University, that are substantially beyond 276 the minimum performance criteria for the top departmental merit category as approved by the 277 faculty according to Article 10.

278 (4) Equity adjustments to correct salary inversions and compression relative to rank and 279 history of annual performance evaluations. For tenured or tenure-earning faculty members equity 280 adjustments shall follow the principles set forth in the Market Equity and FSU Faculty Salaries 281 Report of the Joint Study Group, dated January 24, 2007, and, for all faculty members, will be based on written criteria and procedures published by the dean of each college/unit and provided 282 283 to the UFF Chapter at least 45 days before implementation Article 23.6.

284 (5) Increased duties and responsibilities. A salary increase may be awarded to a faculty 285 member for a substantial increase in duties or responsibilities, such as service as a department 286 chair or an analogous responsibility.

287 (6) Recognition for Distinguished Faculty. This category is designated to recognize 288 exceptional performance of faculty members. The University may provide salary increases to 289 faculty members for extraordinary performance. For faculty members in tenured or tenure-290 seeking positions, the University may assign the title of "Assistant/Associate Professor with Distinction" or "Distinguished Professor" to the recipients of these increases. For faculty 291 members in "Specialized Faculty" positions, the University may assign the words "With 292 293 Distinction" after the title that the faculty member currently holds.

294 (7) Notice shall be given of any discretionary increases that are approved by the 295 administration but fall outside of the categories listed above or are to be effective after June 30,

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20202021. The UFF will have 15 days from the date of receipt to object to the increase. If an 296 297 objection is made, the increase shall not be implemented.

298 (b) Within thirty (30) days after the effective date, or as soon as practicable, or as soon as 299 practicable, the University shall provide to the UFF a written notification of each Administrative Discretionary Increase. The notification shall state the name of the faculty member, the rank and 300 discipline of the faculty member, the amount of the increase and the reason for the increase. The 301 302 report shall include the following supporting evidence: 303

(1) For counter-offers, a copy of the verified written offer.

304 (2) For endowed/named chairs, a copy of the criteria and procedures for the award of the 305 chair.

306 (3) For extraordinary accomplishments, an explanation of how the accomplishments 307 exceed the minimum criteria for the top merit category of the department/unit; or in instances 308 where the extraordinary accomplishment is an external award or similar, the specific external 309 award or alternative criteria which is considered "prestigious" or "highly prestigious."

310 (4) For equity adjustments, the salaries and history of annual accomplishments of the 311 group(s) relative to which the inequity is to be corrected.

312 (5) For increased duties and responsibilities, the signed annual Assignments of 313 Responsibilities for the year preceding the change and the new one reflecting the increased duties 314 and responsibilities.

315 (6) For recognition of distinction, the specific external award or alternative criteria which justifies the designation of "Distinguished" or "with Distinction." 316

317 (c) Any court-ordered or court-approved salary increase or any salary increase to settle a 318 legitimate broad-based employment dispute shall not be subject to the terms and limitations of 319 this section.

320 (d) With the exception of section 23.9(a)(7), the discretion to grant all other salary increases 321 authorized by this section shall cease on June 30, 20202021, and shall not survive such 322 expiration as part of the status quo.

323 (e) All documents provided to the UFF under section 23.9 shall be in electronic format and 324 delivered to two representatives designated by the UFF.

325 23.10 Other Payments. Not applicable.

326 Report to Faculty Members. All faculty members shall receive notice of their 23.11 327 salary increase on the Appendix G form or by an amended employment contract within two pay periods of the effective date or as soon thereafter as practicable. Faculty members may review 328 their pay histories by accessing the myFSU portal, opening the "Human Resources" link, and 329 330 then opening the "Compensation History" link.

331 23.12 Report to the UFF.

332 (a) No later than fifteen (15) days after a pay period in which a salary increase (including 333 increases to base rate, awards, and bonuses) is reflected, the Board shall report to the UFF in a 334 mutually agreed electronic format a list of all faculty salary increases reflected in that pay period.

335 (b) The report shall be formatted in easily readable columns and shall include:

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- 336 (1) the name of each faculty member;
- 337 (2) the name of the department/unit;
- 338 (3) the rank of the faculty member;
- 339 (4) the date of promotion or appointment of the faculty member to the rank;
- 340 (5) the faculty member's previous year's salary rate;
- (6) the amount received in each salary increase category during the previous twelve
 months, according to categorization of salary increases identified in this agreement;
- 343 (7) the faculty member's new salary rate.

(c) A printed copy of each department's portion of the report shall be placed on file in the
department, available upon request to any faculty member of the department, as well as in the
main library, along with the documents prescribed in Article 7.

347 23.13 Contract and Grant-Funded Increases.

(a) Faculty members on contracts or grants shall receive salary increases equivalent to
 similar faculty members on regular funding, provided that such salary increases are permitted by
 the terms of the contract or grant and adequate funds are available for this purpose in the contract
 or grant.

(b) Nothing contained herein shall prevent faculty members whose salaries are funded by grant agencies from being allotted raises higher than those provided to other faculty members under this Agreement, subject to the approval of the University President or designee. For example, market equity adjustments pursuant to 23.9(a)(4) may be awarded to employees funded by grants.

23.14 ——Grievability. Unless provided for otherwise in this Article, the only issues to be
addressed in a grievance filed pursuant to Article 20 alleging violation of this Article are whether
there is unlawful discrimination under Article 6, or whether there is incorrect application of the
provisions of one or more sections of this Article. No grievance may be brought disputing an
administrator's or an advisory committee's evaluative judgment of a faculty member's merit.

23.15 ——Upon request the BOT will offer assistance to faculty members who wish to
 reserve salary dollars earned for time periods when they do not have an appointment with the
 university by providing the appropriate calculation for deductions to the faculty member as well
 as guidance on establishing personal direct deposits via the payroll system.

366 23.16 ——Any waiver of some or all of the right to bargain over the salaries or other

compensation of bargaining unit employees contained in this Article, excluding administrative
 discretionary increases pursuant to Section 23.9(a)(7), shall expire on June 30, 20202021.

Renisha Gibbs Co-Chief Negotiator FSU - BOT Michael Mattimore Co-Chief Negotiator FSU - BOT

Date

Irene Padavic Co-Chief Negotiator UFF – FSU Chapter

Date

Scott Hannahs Co-Chief Negotiator UFF – FSU Chapter

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